

SCHEDULE 30
Open Book Template

Open Book Accounting

Projects

Units	Source/ Comments	Constants/ Totals	Due Diligence / Transition	Year 1	Year 2	Year 5	...	Year 12	Year 13
			2002/03	2003/04	2004/05	2007/08	...	2014/2015	2015/16
			1	2	3	6	7	9	14

Income & Expenditure

Income

Total Revenue nom£k

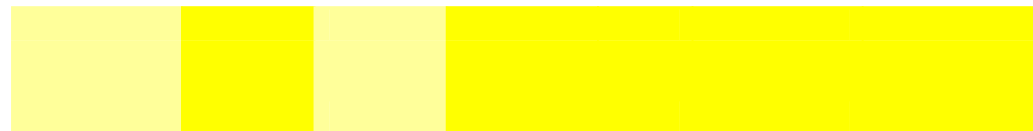


Expenditure

Staff-related costs nom£k

Accommodation, travel,
subsistence and incidental
expenses nom£k

Total Staffing Costs nom£k



Corporate overheads nom£k

Other services nom£k

Total Non-staffing Costs nom£k



Bid costs	nom£k				
Legal & commercial	nom£k				
<i>Total bid costs</i>	<i>nom£k</i>				
Total Costs	nom£k				
Depreciation	nom£k				
PBIT	nom£k				
Profit Margin	nom£k				
<u>Cashflow</u>					
PBIT	nom£k				
Add back depreciation	nom£k				
(Increase)/decrease in working capital	nom£k				
Cashflow from operating activities	nom£k				
Capex	nom£k				
Net cashflow	nom£k				
<u>Balance Sheet</u>					
Assets					
Net fixed assets	nom£k				
Debtors	nom£k				
Cash	nom£k				
Total assets	nom£k				
Liabilities					
Creditors	nom£k				
Debt	nom£k				

Equity	nom£k
Retained profit	nom£k
Total liabilities	nom£k
Check	

Excess Profit

Target Profit Margin	
Actual Profit	
Excess Profit	
Cumulative Excess Profit	



Working capital

Debtors	
Creditors	
Total working capital	
Change in working capital	