

# Agenda

**Meeting: Board**

**Date: Tuesday 8 November 2016**

**Time: 10.00am**

**Place: Committee Rooms 4 and 5 - City Hall, The Queen's Walk, London, SE1 2AA**

## Members

Sadiq Khan (Chair)  
Val Shawcross CBE (Deputy Chair)  
Kay Carberry CBE  
Prof Greg Clark CBE  
Baroness Grey-Thompson DBE  
Bronwen Handyside  
Ron Kalifa  
Michael Liebreich

Dr Alice Maynard CBE  
Anne McMeel  
Dr Mee Ling Ng OBE  
Dr Nelson Ogunshakin OBE  
Dr Nina Skorupska CBE  
Dr Lynn Sloman  
Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](http://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](http://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf).

## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; telephone: 020 7983 4913 email: [ShamusKenny@tfl.gov.uk](mailto:ShamusKenny@tfl.gov.uk) .

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Monday 31 October 2016

**Agenda  
Board  
Tuesday 8 November 2016**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Board held on 22 September 2016  
(Pages 1 - 10)**

General Counsel

**The Board is asked to approve the minutes of meeting held on 22 September 2016 authorise the Chair to sign them.**

**4 Matters Arising and Actions List (Pages 11 - 14)**

General Counsel

**The Board is asked to note the updated actions list.**

**5 Commissioner's Report**

Commissioner

**The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 22 September 2016 and updates Members on significant projects and initiatives.**

**6 Finance Report** (Pages 15 - 32)

Chief Finance Officer

**The Board is asked to note the Finance Report.**

**7 Merchant Acquiring Contract** (Pages 33 - 40)

Chief Finance Officer

**The Board is asked to approve Procurement Authority of up to £380m over ten years for the award of the Merchant Acquiring Contract to the supplier recommended in the paper on Part 2 of the agenda, as recommended by the Finance Committee.**

**8 East London River Crossings** (Pages 41 - 50)

Managing Director Planning

**The Board is asked to note the outcome of the Mayor's review of river crossings.**

**9 Initiatives to Improve London's Air Quality** (Pages 51 - 58)

Managing Director Planning and Managing Director Surface Transport

**The Board is asked to note the initiatives to improve London's air quality, including proposals to extend the Ultra Low Emission Zone.**

**10 Bus Driver Training Programme** (Pages 59 - 66)

Managing Director Surface Transport

**The Board is asked to note the report.**

**11 Appointments to TfL, its Committees and Panels** (Pages 67 - 70)

General Counsel

**The Board is asked to note the appointment of Bronwen Handyside as a Member of TfL and to approve her appointment to TfL's Committees and Panels.**

**12 Report of the meeting of the Audit and Assurance Committee held on 11 October 2016** (Pages 71 - 74)

Committee Chair, Anne McMeel

**The Board is asked to note the summary report.**

**13 Report of the meeting of the Remuneration Committee held on 13 October 2016** (Pages 75 - 76)

Committee Chair, Baroness Grey-Thompson DBE

**The Board is asked to note the summary report.**

**14 Report of the meeting of the Finance Committee held on 13 October 2016** (Pages 77 - 80)

Committee Chair, Ron Kalifa

**The Board is asked to note the summary report.**

**15 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**16 Date of Next Meeting**

**Thursday 15 December 2016 at 10.00am.**

**17 Exclusion of Press and Public**

**The Board is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

## **Agenda Part 2**

**Papers containing supplemental confidential or exempt information not included in the related item on Part 1 of the agenda.**

### **18 Merchant Acquiring Contract**

Chief Finance Officer

**Exempt supplementary information relating to the item on Part 1 of the agenda.**