

# Agenda

**Meeting: Board**

**Date: Wednesday 19 July 2017**

**Time: 10.00am**

**Place: Committee Rooms 4 and 5 - City Hall, The Queen's Walk, London, SE1 2AA**

## Members

Sadiq Khan (Chair)

Val Shawcross CBE (Deputy Chair)

Kay Carberry CBE

Prof Greg Clark CBE

Baroness Grey-Thompson DBE

Bronwen Handyside

Ron Kalifa

Michael Liebreich

Dr Alice Maynard CBE

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Dr Nina Skorupska CBE

Dr Lynn Sloman

Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](http://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](http://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf).

## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; telephone: 020 7983 4913 email: [ShamusKenny@tfl.gov.uk](mailto:ShamusKenny@tfl.gov.uk) .

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Tuesday 11 July 2017

**Agenda  
Board  
Wednesday 19 July 2017**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Board held on 29 March 2017**

General Counsel

**The Board is asked to approve the minutes of the meeting held on 29 March 2017 and authorise the Chair to sign them.**

**4 Matters Arising, Actions List and Use of Delegated Authority**

General Counsel

**The Board is asked to note the actions list and the use of authority delegated by the Board to the Finance Committee.**

**5 Commissioner's Report**

Commissioner

**The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 29 March 2017, including the launch of consultation on the Mayor's Transport Strategy, and updates Members on significant projects and initiatives.**

## **6 Finance Report, Period 2 2017/18**

Chief Finance Officer

**The Board is asked to note the Finance Report, which was also considered by members of the Finance Committee.**

## **7 Review of 2016/17 Outturn and Accounts**

Chief Finance Officer

**The Board is asked to note TfL's financial results against Budget for Period 13 and the 2016/17 financial year, which was also considered by members of the Finance Committee.**

## **8 Customer and Operational Performance Report**

Managing Directors, Customers, Communications & Technology, London Underground and Surface Transport.

**The Board is asked to note the report, which will be considered by the Customer Service and Operational Performance Panel on 13 July 2017.**

## **9 Strategic Risk Management and Assurance Annual Report 2016/17**

Chief Finance Officer

**The Board is asked to note the summary of the key Strategic Risk Management activity in TfL up to March 2017, which will be reviewed by the Audit and Assurance Committee on 13 July 2017.**

## **10 TfL's response to the public consultation on the draft Mayor's Transport Strategy**

Director of City Planning

**The Board is asked to approve TfL's formal response to the consultation on the Mayor's Transport Strategy.**

## **11 Taxi and Private Hire Fees - To Follow**

Managing Director Surface Transport

**The Board is asked to approve the proposed changes in Taxi and Private Hire Fees, which will be reviewed by the Customer Service and Operational Performance Panel on 13 July 2017.**

## **12 Modern Slavery Statement**

Chief Finance Officer

**The Board is asked to note the paper and approve TfL's Modern Slavery Statement, as recommended by the Safety, Sustainability and Human Resources Panel.**

## **13 Elizabeth Line Operations and Transition Update**

Managing Director London Underground

**The Board is asked to note the paper, which was also reviewed by the Programmes and Investment Committee.**

## **14 Crossrail Limited – Appointment of Non-executive Directors**

General Counsel

**The Board is asked to approve the appointment of Non Executive Directors to the Board of Crossrail Limited.**

## **15 Garden Bridge - Hodge Review**

General Counsel

**The Board is asked to note the Review and its consideration by the Audit and Assurance Committee and Programmes and Investment Committee, and consider how TfL proposes to respond to the recommendations.**

## **16 Review of Board Effectiveness**

General Counsel

**The Board is asked to note the paper and agree the methodology and focus of the review of Board effectiveness in 2017.**

**17 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 26 June 2017**

Panel Chair, Michael Liebreich

**The Board is asked to note the summary report.**

**18 Report of the meeting of the Programmes and Investment Committee held on 28 June 2017**

Committee Chair, Prof. Greg Clark CBE

**The Board is asked to note the summary report.**

**19 Report of the meeting of the Finance Committee held on 5 July 2017**

Committee Chair, Ron Kalifa

**The Board is asked to note the summary report.**

**20 Report of the meeting of the Audit and Assurance Committee held on 13 July 2017**

Committee Chair, Anne McMeel

**The Board is asked to note the summary report and, subject to the views of the Committee, to confirm its overall approval of the provision of an ongoing guarantee by Transport Trading Limited of all the outstanding liabilities of a number of its subsidiary companies, and the extension of the guarantee to two further companies, to enable those subsidiaries to be exempt from the need to have their accounts audited.**

**21 Report of the meeting of the Customer Service and Operational Performance Panel held on 13 July 2017**

Panel Chair, Dr Mee Ling Ng OBE

**The Board is asked to note the summary report.**

**22 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**23 Date of Next Meeting**

**Tuesday 19 September 2017 at 10.00am.**

**24 Exclusion of Press and Public**

**The Board is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

**Agenda Part 2**

**Papers containing supplemental confidential or exempt information not included in the related item on Part 1 of the agenda.**

**25 Crossrail Limited Non-Executive Director Appointments**

**General Counsel**

**Exempt supplementary information relating to the item on Part 1 of the agenda.**