

Agenda

Meeting: Programmes and Investment Committee

Date: Friday 13 October 2017

Time: 10.00am

Place: Paddington Room, 11th Floor,
Palestra, 197 Blackfriars Road,
London SE1 8NJ

Members

Prof Greg Clark CBE (Chair)
Dr Nelson Ogunshakin OBE (Vice-Chair)
Bronwen Handyside
Ron Kalifa

Dr Alice Maynard CBE
Dr Nina Skorupska CBE
Dr Lynn Sloman
Ben Story

Copies of the papers and any attachments are available on tfl.gov.uk [How We Are Governed](#).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: James Stanton, Secretariat Officer; Tel: 020 7983 5537 Email: jamesstanton@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Thursday 5 October 2017

**Agenda
Programmes and Investment Committee
Friday 13 October 2017**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting held on 28 June 2017 (Pages 1 - 8)

General Counsel

The Committee is asked to approve the minutes of the meeting held on 28 June 2017 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 9 - 16)

General Counsel

The Committee is asked to note the updated actions list and the use of authority delegated by the Board.

5 Investment Programme Report - Quarter 1 - 2017/18 (Pages 17 - 52)

Managing Director, London Underground and Managing Director, Surface Transport

The Committee is asked to note the paper.

6 Project Monitoring - Programme and Project Approvals (Pages 53 - 62)

Acting Chief Finance Officer

The Committee is asked to note the paper.

7 Four Lines Modernisation Update (Pages 63 - 70)

Managing Director, London Underground

The Committee is asked to note the paper and the paper on Part 2 of the agenda.

8 Air Quality and Environment Programme (Pages 71 - 98)

Managing Director, Surface Transport

The Committee is asked to note the paper and the related paper on Part 2 of the agenda and approve budgeted Programme and Project Authority of £202m to reduce emissions from vehicles in London.

9 Oxford Street Transformation Update (Pages 99 - 108)

Managing Director, Surface Transport

The Committee is asked to note the paper and related paper on Part 2 of the agenda.

10 Rotherhithe to Canary Wharf Crossing (Pages 109 - 114)

Managing Director, Surface Transport

The Committee is asked to note the paper and the related paper on Part 2 of the agenda and the work programmed to take place prior to the next update to the Committee, as part of the Healthy Streets Programme submission in April 2018.

11 Additional New Rolling Stock for London Overground (Pages 115 - 124)

Managing Director, Surface Transport

In accordance with the authority delegated by the Board at its September 2017 meeting, the Committee is requested to approve in principle the exercise of options for up to nine new class 710 trains for London Overground and delegate authority to the Committee Chair to approve the number to be purchased and grant additional Procurement Authority as appropriate.

12 Emergency Services Network (Pages 125 - 132)

Director, Commercial Development

In accordance with the authority delegated by the Board at its September 2017 meeting, the Committee is requested to approve unbudgeted Financial Authority and Programme and Project Authority for the construction and operation of a neutral host 4G telecommunications infrastructure to support the extension of the new Emergency Services Network.

13 Elizabeth Line Operational Readiness and Integration (Pages 133 - 144)

Managing Director, London Underground

The Committee is asked to note the paper.

14 Crossrail - Report on Sponsor Board Proceedings (Pages 145 - 146)

Acting Chief Finance Officer

The Committee is asked to note the paper and the supplemental paper included on Part 2 of the agenda.

15 Crossrail 2 (Pages 147 - 150)

Managing Director, Crossrail 2

The Committee is asked to note the contents of the paper and approve a revised Programme and Project Authority of £79.68m for the Crossrail 2 programme.

16 Independent Investment Programme Advisory Group - Review Implementation (Pages 151 - 158)

General Counsel

The Committee is asked to note the paper and approve the action plan, which is also being considered by the Audit and Assurance Committee on 11 October 2017.

17 Member suggestions for future agenda discussions (Pages 159 - 162)

The Committee is asked to note the forward programme and is invited to raise any suggestions for future discussion items for the forward programme and for informal briefings.

18 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

19 Date of Next Meeting

The next meeting will be held on Tuesday 12 December 2017 at 10am.

20 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

21 Four Lines Modernisation Update (Pages 163 - 166)

Managing Director, London Underground

Exempt supplementary information relating to the item on Part 1 on the agenda.

22 Air Quality and Environment Programme (Pages 167 - 172)

Managing Director, Surface Transport

Exempt supplementary information relating to the item on Part 1 on the agenda.

23 Oxford Street Transformation Update (Pages 173 - 176)

Managing Director, Surface Transport

Exempt supplementary information relating to the item on Part 1 on the agenda.

24 Rotherhithe to Canary Wharf Crossing (Pages 177 - 180)

Managing Director, Surface Transport

Exempt supplementary information relating to the item on Part 1 on the agenda.

25 Additional New Rolling Stock for London Overground (Pages 181 - 192)

Managing Director, Surface Transport

Exempt supplementary information relating to the item on Part 1 on the agenda.

26 Emergency Services Network (Pages 193 - 200)

Director, Commercial Development

Exempt supplementary information relating to the item on Part 1 on the agenda.

27 Crossrail - Report on Sponsor Board Proceedings (Pages 201 - 202)

Acting Chief Finance Officer

Exempt supplementary information relating to the item on Part 1 on the agenda.