Younger drivers’ road safety strategic development Debrief

Project No: 13025

May 2013
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Background

- TfL are committed to improving the safety of younger drivers, who are disproportionately more likely than other road users to be involved in accidents.

- M&C Saatchi are going to develop a campaign to target this audience and strategic research is required to understand younger drivers in London and identify a range of strategic levers that have potential to be used in an advertising campaign.
Objectives

Overall business objective:
- To improve road safety of younger drivers and reduce KSIs

Research objectives:
- **To understand the younger driver mindset:**
  - their attitudes to and relationship with driving
  - risk factors on the road and dynamics that affect safety
  - explore attitudes and dynamics around risk taking versus speeding

- **To explore motivating factors for staying safe**
  - using strategic territories from M&C Saatchi and Kid Again as springboards for development
  - to use stimulus to explore attitudes to speeding vs general risk taking

- **To identify a range of potential communication levers and opportunities to help inform creative development**

Business question: How can TfL improve the safety of younger drivers?
Methodology

First stage of development (Completed)

Second stage of development (To be completed in further project)
## Sample

<table>
<thead>
<tr>
<th>Group</th>
<th>Age</th>
<th>Area</th>
<th>SEG</th>
<th>Risk taking</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>17-18</td>
<td>Zones 4-8</td>
<td>C2D</td>
<td>Med/high</td>
</tr>
<tr>
<td>2</td>
<td>19-21</td>
<td>Zones 2-3</td>
<td>BC1</td>
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</table>

### Additional criteria:
- Mix of time since getting licence
- Mix of own car versus parents car
- Mix of journey experience (short versus longer trips)
- Mix of points/penalties
- Mix of number of times taken to pass test Mix of confidence level
What we explored

- Eight propositions were tested (with associated mood board imagery)

- A Lifetime of Guilt is no life
- Getting a Criminal Record will stay with you for life
- Show off - look stupid
- Risky driving is like gambling with your life

- Speeding up could make you miss out
- Don’t lose the keys to your independence

Propositions updated based on group feedback when testing:

- Beginner drivers make basic mistakes
- Driving like an amateur
- Your mates are more vulnerable than you when you’re driving
- Your mates are vulnerable when you’re driving

Grps 1-2 → Grps 3-6 → Grps 1-4 → Grps 5-6
Headlines from the research
Headlines from the research

- Young drivers are **prone to over-confidence** in their abilities, a **misplaced sense of control and invulnerability** and a desire to push themselves and their car to the limits; this is most evident in their approach to speed.

- Two propositions have potential for development, due to the territories they occupy, though both have watch-outs to be considered, a third has some potential but would require a re-articulation to be considered:

  - **“Speeding up could make you miss out” - Night driving** resonates because it focuses on a familiar, desirable and highly emotive situation; to maximise impact it needs to present clear, credible consequences which cause an emotional stir up in young drivers.

  - **“Your mates are vulnerable when you’re driving” - Friendship**, specifically the impact of killing or injuring friends, causes an emotional stir up of the long-term consequences of drivers’ actions; however the statistics to back it up can be questioned and need clarification.

  - **“Drive like an amateur”** occupies an important territory, that of **Driver Identity**, but does not resonate enough to interfere with current behaviours; however some responses to this idea suggested that there is potential to do so by challenging drivers to question what they can and cannot control on the road, and the potential consequences of placing too much faith in their own abilities.
Context: road users in London
Driving represents a rite of passage for young men

“I always had to rely on my mates or my mum to get me places; now I’m in control…” (group)

“I love driving my car around, it is a part of me that I wouldn’t want to lose.” (online forum)

“Driving means everything to me; I’d cry if you took my keys away” (group)

“I genuinely love driving” (online forum)

A strong sense that they are finally able to do something they have been waiting for; they are ‘unleashed’
Relaxing the rules is an essential element of this freedom

Most follow a similar trajectory - from letting go of instructor-set rules to breaking established laws:

- Not checking mirrors/blind spots
- Competing with others
- Ignoring speed limits
- Tricks, stunts, risky manoeuvres

Those at the upper end of the spectrum are often considered to be an indication of competence and confidence

"I’ve had a frequent amount of near misses and this is down to lack of concentration" (online forum)

"You don’t really start learning till you’ve passed your test" (group)

"Yeah, of course I’ve tried drifting, but the road was empty" (group)

"First thing I stopped after passing my test was putting both hands on the wheel – one is better" (online forum)
Authority figures helping to undermine rules

All these were observed commonly in all groups

**Parents/Family**

- Bad habits observed and adopted

  “Watching my dad and my brothers driver has definitely made me drive faster” *(group)*

**Police**

- Letting them off when pleading ignorance

  “I got pulled over at night when I was speeding – the police saw the roads were empty so they just let me off” *(group)*

**Instructors**

- Teaching handbrake turns & allowing to speed

  “My instructor on my last lesson took me on the motorway and told me to just go for it” *(group)*
## Unrealistic perceptions of driving fuel risky behaviours

<table>
<thead>
<tr>
<th>Inflated sense of control</th>
<th>Overconfidence</th>
<th>Other drivers viewed as obstacles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrealistic faith in their ability to read the road and respond accordingly</td>
<td>A sense that they are better than many drivers on the road</td>
<td>Belief they are better than many drivers on the road (particularly 50+ drivers)</td>
</tr>
</tbody>
</table>

<table>
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<tr>
<th>Invulnerability</th>
<th>Rules seen as arbitrary</th>
<th>“Everyone does it”</th>
</tr>
</thead>
<tbody>
<tr>
<td>Belief that accidents only happen to other people: the idiots</td>
<td>Particularly speed limits; rarely viewed as driven by safety</td>
<td>Belief that everyone breaks the rules</td>
</tr>
</tbody>
</table>

- The speed limits are only there because old drivers can't handle going any faster *(group)*
- I can go as fast as I like at night; if there's a problem I'll see it and slow down. *(online forum)*
- I don't check mirrors any more; you do it for the test but there's no point when you're really driving *(group)*
Other drivers are widely criticised

- Ego and bravado pervades much of the discussion among young drivers (and seems likely to influence driving style)

- Often displayed via their criticisms of other road users (including that of their friends)
  - Cyclists, pedestrians and taxis routinely criticised for perceived risky behaviour
  - Friends are typically castigated on a technical level (inability to park; poor clutch control)

- Other drivers are often stereotyped as
  - *less confident*
  - *less able*
  - *overly cautious*
  - *technically poor*

### 2 driver groups repeatedly singled out for specific criticism and caricature:

#### Older drivers (not necessarily elderly)

- Too slow and cautious to stay safe
- In the way
- Driving skills often rusty

#### Female drivers (particularly younger)

- Less confident; liable to dither
- Easily distracted
- More prone to collisions

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*I would say that the younger generation are a lot more carefree on the roads compared with elderly drivers. Some might say we’re less safe but I’d say we’re more confident.*

*(online forum)*
The risk moment exercise - examples

The Risk Moment

Think back to a time when you took a risk while driving:

Describe what you did:

Didn’t let the kid overtake

What went through your mind:

Guy was driving right behind me so didn’t want him to get by

How did it feel at the time?

Pretty funny

Why did you do it?

He was right behind me I was going fast anyway and he was annoying me so didn’t need to give him the chance

How do you feel about it now?

Probably shouldn’t do it
The risk moment exercise - examples

THE RISK MOMENT

Think back to a time when you took a risk while driving:

Describe what you did:
I hit up my friend Brandon.
Looked at a girl and almost realize that the traffic had slowed down for the lights.

What went through your mind:
I was a bit shocked as it was my first near miss and realized I needed to focus more.

How did it feel at the time?
Very scary.

Why did you do it?
Because I'm a curious teenager.

How do you feel about it now?
It's a lesson learnt.
The risk moment exercise - examples

**THE RISK MOMENT**

Think back to a time when you took a risk while driving:

**Describe what you did:**

Coming around a blind corner too fast nearly had a head on.

**What went through your mind:**

Just deciding to not take caution for once for sake of losing a few seconds.

**How did it feel at the time?**

eye opening.

**Why did you do it?**

*NOT CONCENTRATING*.

**How do you feel about it now?**

*WISER*.
The need for speed is an inherent aspect of driving

- Consequently, many actively seek situations in which speeding is possible:
  - Motorways
  - Empty roads

- Late night driving often seen as the ideal time:
  - Little traffic; few obstacles
  - Low police presence
  - No reason not to speed

I notice my friend seems to like the idea of going fast, for example racing people at the lights etc. (online forum)

Once you get on to the motorway, one of the first things you want to do is see how fast you can make it go (group)

- Proving their abilities to themselves/others
- Expressing freedom from restrictions
- Adrenaline / buzz
- Pushing themselves to the limits
- Beating others
- Attention seeking
Exploring the 'Young Drivers' propositions
What works: Two proposition territories have the strongest potential

<table>
<thead>
<tr>
<th>Friendship, loss and guilt</th>
<th>Night driving/Empty roads</th>
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<tr>
<td><strong>YOUR MATES ARE VULNERABLE WHEN YOU’RE DRIVING</strong></td>
<td><strong>SPEEDING UP COULD MAKE YOU MISS OUT</strong></td>
</tr>
<tr>
<td>- A powerful, highly emotive subject area which encourages empathy and leaves a lasting imprint</td>
<td>- Captures a moment that exemplifies many young drivers’ influences and attitudes; potentially a fertile behavioural lever</td>
</tr>
<tr>
<td>- The statistic that backs it up does not stand up to interrogation</td>
<td>- Doesn’t challenge the behaviour or attitudes that fuel speeding on these roads</td>
</tr>
<tr>
<td>- It does not encourage drivers to consider their behaviour or their approach to driving</td>
<td>- Doesn’t provide a tangible, credible reason for changing behaviour</td>
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Consequences hit home, but they need to believe this could happen to them

Behaviour/situation resonates strongly, but driver identity needs addressing
One further proposition contains a promising idea that needs development

**Driver identity**

**DRIVING LIKE AN AMATEUR**

- The proposition does not encourage people to consider their own behaviour, because they do not identify themselves as amateurs

**But…**

- There is potential for a proposition that addresses and undermines the false assumptions and over-confidence that underlie their driving behaviour

**Attitudes to address:**

- Belief that they are can control the situation on the road
- Confidence in their ability to respond in time to any obstacle
- Speed = competence

**General territory is right but it needs to address the audience’s overconfidence**
General watch-outs

**Young drivers are well defended and find it easy to opt out**
- Blame is often allocated to others
- They do not admit to certain behaviours (showing off, submitting to peer pressure)

**Sensitivity to being singled out or demonised**
- Frustration around what they see as finger-wagging and stereotyping
- Some resistance to statistics focusing on under 25s

**Impact of comms often highly specific or short-term**
- Road safety ad literate, yet still prone to unsafe behaviours
- Effects often short-lived (e.g. the following journey) or limited to certain situations (e.g. slowing outside schools)
‘Your mates are vulnerable when you’re driving’

<table>
<thead>
<tr>
<th>Comprehension</th>
<th>Relevance</th>
<th>Motivation</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Message is clearly understood</td>
<td>- <strong>Resonates strongly</strong> – can easily imagine the pain of living with guilt</td>
<td>- Loss of friendship &amp; guilt of responsibility <strong>potentially highly motivating</strong></td>
</tr>
<tr>
<td>- Loss and guilt cut through regardless of interpretation of statistics</td>
<td>- Driving is closely linked to friendship &amp; social life</td>
<td>- Impact on wider friendship/family network also considered</td>
</tr>
</tbody>
</table>

**What works**
- Interpreted by some as mates being more vulnerable (can make proposition more powerful but not accurate)

**Watch-outs**
- Statistic is open to question and can be hard to understand
- Would be most motivating if friends were more vulnerable
- Situation specific – may lose relevance when driving solo
- Doesn’t address causes of speed-related collisions

“I don’t think I could face my friends family if he was killed in a crash and it was my fault”

“I don’t really get the stat – is it because drivers our age carry more passengers?”
‘Speeding up could make you miss out’

**Comprehension**
- Message is clear and unequivocal
- Audience agree this is a moment when they are likely to speed

**Relevance**
- Strong appeal as this is the ideal situation for many
  - Resonates as a speeding moment
  - Message can also imply empty roads in general – so can have wider relevance
- Appreciate that speeding is dangerous up to a point
- An emotive situation, so plenty of potential for motivation

**Motivation**
- Appreciate that speeding is dangerous up to a point
- An emotive situation, so plenty of potential for motivation

**What works**
- Message is clear and unequivocal
- Audience agree this is a moment when they are likely to speed

**Watch-outs**
- Not seen as a dangerous moment – for this audience **clear roads = lack of danger**
- Strong self belief in their own reflexes and abilities
  - Needs to challenge assumption that they are in control
  - Message confined to Fri/Sat night can result in opt out
- Consequences are not concrete enough
- Concern about their own safety at night is low
- Impact may depend on the cause of the mistake

“Driving on an empty road like that is amazing – you can test your driving skills.”

“Police understand that driving faster on empty roads is fine – I’ve been pulled over and just cautioned doing 60 in a 30 mph zone.”
### ‘Driving like an amateur’

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<th>Motivation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Understand how they could be the target audience for this message</td>
<td>Addressing driving identity has potential, given close ties to identity</td>
<td>No-one wants to be an amateur</td>
</tr>
<tr>
<td>Message clear, even if they disagree</td>
<td>Some can see their own behaviour– recognise basic mistakes they make</td>
<td>Learning from personal and peer mistakes seen as an important part of the learning process</td>
</tr>
</tbody>
</table>

**What works**
- No perceived correlation between age/experience and quality of driving
- Message felt to be relevant to all bad drivers regardless of age
- Don’t easily self-identify as an amateur: can opt out as for ‘other people’
- No clear consequences for driving like an amateur
- Mistakes may be unintentional
- Can be ignored as demonising new drivers
- Don’t/won’t recognise their driving style in this message

**Watch-outs**
- Some of the mums you see on the road with huge cars are such rubbish drivers”
- “I’m not an amateur – I’ve been driving for over a year now, I’m confident and relaxed when I drive & I don’t make stupid mistakes”
## ‘A lifetime of guilt is no life’

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<tr>
<th>Comprehension</th>
<th>Relevance</th>
<th>Motivation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Easily understood by all</td>
<td>Resonates strongly – can easily imagine the pain of living with guilt</td>
<td>Powerful and emotional message</td>
</tr>
<tr>
<td>A strong and direct message</td>
<td>Easy to empathise with someone in this situation</td>
<td>‘Someone’ can refer to both friends, family and strangers - allows people to create their own worst case scenario expectation</td>
</tr>
</tbody>
</table>

### What works

- Although clear and direct, very similar to the message of other road safety campaigns
  - Risk of opting out due to over-exposure to similar message
- Easy to empathise with someone in this situation

### Watch-outs

- Worst case scenario message not addressing all risky behaviours - seen to be purely about speeding
- Passing driving test can be distant memory for some – can self exclude

- Doesn’t challenge any specific behaviour
- Some deny they would feel guilty if it wasn’t their ‘fault’

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**“It’s definitely something that would stick with you – I’d be cut up whether it was a stranger or a mate, either would be terrible”**

**“It doesn’t really tell you what you shouldn’t be doing, it just says you might kill someone if you drive badly”**
‘Getting a criminal record will stay with you for life’

Comprehension

- Appreciated as one of the serious consequences of a crash/being caught breaking the rules

Relevance

- Particularly relevant to younger and BC1 audience (implications of a criminal record more credible)
- Long-term impact a strong deterrent for some
- Hits home regardless of perception of blame/guilt

Motivation

- Perceived to be unlikely they will get a criminal record (worst case scenario)
- Associated images and potential consequences not always a deterrent
  - Not being able to travel to the US
  - Jobcentre association
- Not necessarily perceived to be the most pressing consequence of a fatal crash
- Not as relevant /credible for older/C2D audiences

Watch-outs

- Perceived to be unlikely they will get a criminal record (worst case scenario)
- Not seen as primary deterrent by some
  - Guilt for the death or injury of a person seen as more motivating
- Not necessarily perceived to be the most pressing consequence of a fatal crash
- Not as relevant /credible for older/C2D audiences
- Associated images and potential consequences not always a deterrent
  - Not being able to travel to the US
  - Jobcentre association

“What works”

“Watch-outs”

“My dad was in jail and he’s gone to the US...”

“What’s wrong with the job centre? Are you saying all of them are criminals?”
‘Don’t lose the keys to your independence’

**Comprehension**
- Getting your driving license is seen to be a moment of gaining independence

**Relevance**
- Most relevant to those heavily invested in driving
  - Car/driving enthusiasts
  - Those who rely on own vehicle for work

**Motivation**
- Driving grants independence
- No-one wants to lose their license

**What works**
- Getting your driving license is seen to be a moment of gaining independence

**Watch-outs**
- Getting driving license less of a landmark moment:
  - Less need to drive
  - Smartphone access improving bus/tube experience
  - Less social cred

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- Getting driving license less of a landmark moment:
  - Less need to drive
  - Smartphone access improving bus/tube experience
  - Less social cred

“I gave up driving for a year because I decided I’d rather spend the insurance money on a holiday with the lads”

“I’m 17, all my mates are going to bars and clubs and I’m stuck at home – so I still feel like a kid”
### ‘Risky driving is like gambling with your life’

<table>
<thead>
<tr>
<th>What works</th>
<th>Comprehension</th>
<th>Acknowledgement that risky driving can result in losing your life</th>
</tr>
</thead>
<tbody>
<tr>
<td>Watch-outs</td>
<td>Relevance</td>
<td>These behaviours are recognised as errors they make/have made</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Reference to recognisable errors means stronger resonance</td>
</tr>
<tr>
<td></td>
<td>Motivation</td>
<td>Losing own life is motivating for some</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Seen to be a particular risk of speeding</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Some of the identified risks are seen as minor infringements – not likely to result in death</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Taking the risk provides the ‘buzz’</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- They aren’t learning anything new</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Audience often opts out</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- “it won’t happen to me”</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Loss of own life not felt to be as motivating as the loss of a friends/strangers lives</td>
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“Yeah it could happen, but it’s not going to happen to me – I’m a careful driver”

“When it’s just me in the car I care less – if I die then I’m dead, but if my mates die in my car then I have to live with the consequences”
‘Show off – look stupid’

**Comprehension**
- Showing off to friends recognised as having potential to result in risky behaviour

**Relevance**
- Bravado and grandstanding in groups demonstrates that ‘showing off’ is part of driving experience
- Some admit that their driving style can be affected by carrying friends as passengers

**Motivation**
- Agree that there’s nothing impressive about crashing

**What works**
- Few actively admit to showing off
- Drivers often in minority in friendship group & are valued as such – can deny social influence

**Watch-outs**
- Is emphasis on driver unfair? Risky behaviours can be borne of peer pressure/internal distractions
- Proposition more likely to be relevant in retrospect
- Lack of significant consequence means potential impact is lost
- ‘Looking stupid’ not seen to be the most demotivating outcome of a car accident

“I don’t show off to my mates in the car – it’s my car, my rules”

“My mates don’t understand that I need to concentrate when I drive, I’m not showing off I’m just dealing with them being idiots”
## Evaluating territories against the success criteria

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<th>A LIFETIME OF GUILT IS NO LIFE</th>
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Evaluating territories against the success criteria

**GETTING A CRIMINAL RECORD WILL STAY WITH YOU FOR LIFE**

Comprehension △
Relevance △
Motivation △

**DON’T LOSE THE KEYS TO YOUR INDEPENDENCE**

Comprehension △
Relevance △
Motivation △

**RISKY DRIVING IS LIKE GAMBLING WITH YOUR LIFE**

Comprehension △
Relevance △
Motivation △

**SHOW OFF – LOOK STUPID**

Comprehension △
Relevance △
Motivation △
Visual stimulus response

What works

- Presenting a moment where drivers likely to take risks – empty night-time road prompts excitement
- Emotional stir up images – showing impact of accidents on family and friends
- Showing common mistakes made by drivers – highlighting the issue in a realistic way
- Bringing to life the process of getting a criminal record - making it seem more concrete

Watch-outs

- Negative consequence of relying on public transport did not resonate strongly
- Images of drivers showing total lack of control did not appeal – audience does not self-identify as amateur drivers
- Images showing disapproval or peer judgement seen as patronising
- Images of groups of mates enjoying themselves felt to be overly positive
- Images can turn them on / over-excite them
‘Kid Again’ - contemporary relevance

- The ‘Kid Again’ campaign video (2008) was also shown to respondents.

- Although well received, the ad was seen to lack impact across our sample – gaining or losing a driving license was not considered to be the landmark moment it once was:
  
  - **Less necessity to drive in London**
    - public transport experience perceived to have improved
  
  - **Less social cred associated with driving**
    - trend towards less young people driving
  
  - **Smartphone access for young audience**
    - has resulted in public transport usage becoming an entertainment moment
Campaign fit with TfL

- Overall, campaign is felt to fit with TfL
  - TfL perceived as a respected authority on London transport
  - Seen as a credible source of safety information
  - Potential of campaign to benefit from positive TfL reputation

- However, audience not aware of TfL as a source of this sort of messaging
  - Don’t associate TfL with roads – specifically travelling by car
  - No recall of previous road safety campaigns run by TfL

- The source of message being from TfL was not perceived as having a potential to effect the impact of the campaign
Conclusions and recommendations
Overall learnings from ‘Younger Drivers’ propositions

Learning across the propositions can be applied to a set of principles for development

**What to do**

- Addressing consequences, behaviour and driving identity in single execution
- Showing emotional and practical consequences of risky behaviours
- Challenging assumption that young drivers (or any drivers) are in control
- Providing behaviours/situations relevant to audience - enabling them to empathise

**Watch-outs**

- Concrete consequences across executions
- Avoiding finger pointing – demonising audience
- Statistics can risk drawing attention away from core message
- Risk of being situation/behaviour specific - avoiding opt out due to lack of perceived relevance